

**AGENDA ITEM 08 – FINAL ANNUAL PLAN  
BOARD OF DIRECTORS 4 APRIL 2019**

|                                     |   |
|-------------------------------------|---|
| <b>Report title</b>                 | Annual Planning 2019/20   |
| <b>Report from</b>                  | Johanna Moss, director of strategy and business development<br>Jonathan Wilson, chief financial officer                               |
| <b>Prepared by</b>                  | Executive and finance teams<br>Company secretary  |
| <b>Previously discussed at</b>      | Board of directors 7 February and 7 March<br>Membership council working group 27 February<br>Strategy & commercial committee 27 March |
| <b>Link to strategic objectives</b> | The annual plan links to all eight strategic objectives   |

|   |  |                     |   |                       |   |                |  |
|---|--|---------------------|---|-----------------------|---|----------------|--|
| <b>Brief summary of report</b>  |  |                     |   |                       |   |                |  |
| <p>This paper sets out the financial planning assumptions for 2019/20. This paper includes:</p> <ul style="list-style-type: none"> <li>• 2018/19 and 2019/20 Performance and Control Totals;</li> <li>• Financial planning assumptions;</li> <li>• Efficiency target;</li> <li>• Capital planning;</li> <li>• Cash flow and financing.</li> </ul> <p>Cost Improvement Plan target identification is on-going, with the level of unidentified schemes at 33% of the required value. This area is subject to significant focus in terms of both identification, but also around the maturity of schemes to provide assurance that they will deliver in 2019/20.</p> <p>An update on the contractual position will be provided at the meeting although contracts with NHS England specialist commissioning and CCGS have all been signed prior to the 29 March deadline.</p> <p>The narrative also contains updates on activity, quality, workforce and strategy which are to be submitted as part of the annual planning round on 4 April 2019.</p> |  |                     |   |                       |   |                |  |
| <b>Quality implications</b>   |  |                     |   |                       |   |                |  |
| As detailed in the plan.  |  |                     |   |                       |   |                |  |
| <b>Financial implications</b>   |  |                     |   |                       |   |                |  |
| As detailed in the plan.  |  |                     |   |                       |   |                |  |
| <b>Risk implications</b>  |  |                     |   |                       |   |                |  |
| As detailed in the plan.  |  |                     |   |                       |   |                |  |
| <b>Action Required/Recommendation.</b>  |  |                     |   |                       |   |                |  |
| The board is asked to approve the final plan for submission at 12pm on 4 April 2019   |  |                     |   |                       |   |                |  |
| <b>For Assurance</b>  |  | <b>For decision</b> | ✓ | <b>For discussion</b> | ✓ | <b>To note</b> |  |